NGĀ MAUNGA WHAKAHII O

KAIPARA

UPDATE HUI

Reweti Marae 31 August 2025

AGENDA

1. Hui Kawa: Ground Rules
2. Kupu Arataki: Opening Kōrero
3. Pitopito Kōrero: Board and Operations Updates
4. Pou Tuatahi: Whānau, Marae and Hapū
5. Pou Tuarua: Representation
6. Pou Tuatoru: Sustain
7. Pātai: Questions
8. Whakakapi: Wrap Up

Board Update

1. Governance Improvements
2. Strategic Direction
3. Dome Valley Update
4. High Court Update
5. Trustees Remuneration Update
6. Trustee Elections

Governance Improvements

- Governance Mentor
  Paul Brown (Boardworks)
- Strategist
  Annette Lees (Alternative Endings)
- 10 Year Review Implentation Lead
  Ana Christmas

Strategic Direction

Through governing, growing and safeguarding the cultural and commercial assets returned to us through our Treaty Settlement, and through representing the collective interests of Ngā Maunga Whakahii ki Kaipara, we advance the capability, opportunities and aspirations of our whānau, marae and hapū.

1. Pou Tuatahi: **Whānau, Marae, Hapū**
   we oversee the work of the subsidiary boards to ensure our whānau, marae, and hapū are empowered to lead their own development and thrive culturally, socially, and economically.
2. Pou Tuarua: **Represent**
   we advocate for the collective voice of whānau, marae and hapū within local and central government, and national fora.
3. Pou Tuatoru: **Sustain**
   we build organisational maturity and operational excellence to support whānau, marae, and hapū aspirations.

Consent Conditions

What we Strengthen in the Conditions

Relationship & Oversight

- Power to directly influence over the construction and management plans
- Capacity to commission independent expert advice, rather than relying solely on Waste Management or Council reports
- Apply tikanga-led oversight, not just Western environmental monitoring
- Enabling mechanisms for public reporting to increase transparency

Relationship Agreement

What we Achieved in a Relationship Agreement

Collective Action for the Hōteo and Kaipara

- Centering hapū-led restoration and research
- Waste minimisation investment
- Removal of tons of waste from closed landfills around the Kaipara
- Recovery of 6 years of court costs

Leachate Assurances

What we Achieved in a Relationship Agreement & Conditions

Bottom-line Leachate Assurances

Waste Management must do everything possible to ensure no leachate ever reaches groundwater or the Hōteo Awa and Kaipara.

- 80% waste stoppage, particularly targeting construction waste
- Clauses that can put a complete halt on landfill operation
- Agreements that creates long-term accountability

Financial Backstop

Financial Backstop

An environmental bond accessible by tangata whenua is rare and potent. It creates:

- An independent pool of funds for remediation
- A back-up plan if both WMNZ and Council fail to act
- A restorative justice mechanism

**This bond is not held by tangata whenua*

Exercising Stewardship

Agreements & Strengthen Conditions

Strong mitigation clauses and agreements shift power back to tangata whenua, through public accountability, bonding mechanisms, and restoration leadership.

Legally **proactive and aware**

Financially strategic only for **environmental gains**

Culturally grounded and **inclusive**

Environmentally **protective**

High Court Update

- 9 November 2022 – Application filed in High Court
- 8 February 2023 – Last Minute of the High Court
- 21 July 2023 – Settlement reached to discontinuance
- 13 July 2025 – Discontinuance request issued
- 8 August 2025 – Response confirmed no agreeance
- 21 August 2025 – Memo filed in High Court seeking JC
- 1 September 2025 – Confirmed Hearing

Trustees Remuneration Update

That the Development Trust note the potential legal risk of continuing trustee remuneration without AGM approval under the Trust Deed 14.4 and agree to pause all such payments until the next AGM, where retrospective approval will also be sought.

Trustee Elections

- Marae Reps (x5) and Nohoanga Kaumatua (x1)
- 14 Oct 2025 – Public Notice & Nominations Open
- 3 Nov 2025 – Nominations Close
- 15 Nov to 13 Dec – Marae Candidate Hui
- 29 Jan 2026 – Voting Opens
- 7 Mar 2026 – AGM and Results
- 21 Mar 2026 – Raindate

CEO Update

1. Collaborating with local marae / hapū communities on environmental / planning kaupapa
   - Pukeatua
   - Dirtworks
   - Te Rite o Kāwharu
2. Grants
3. Kaumātua Flats
4. Upcoming Recruitment

Financial Update

Moore Markhams Auditor

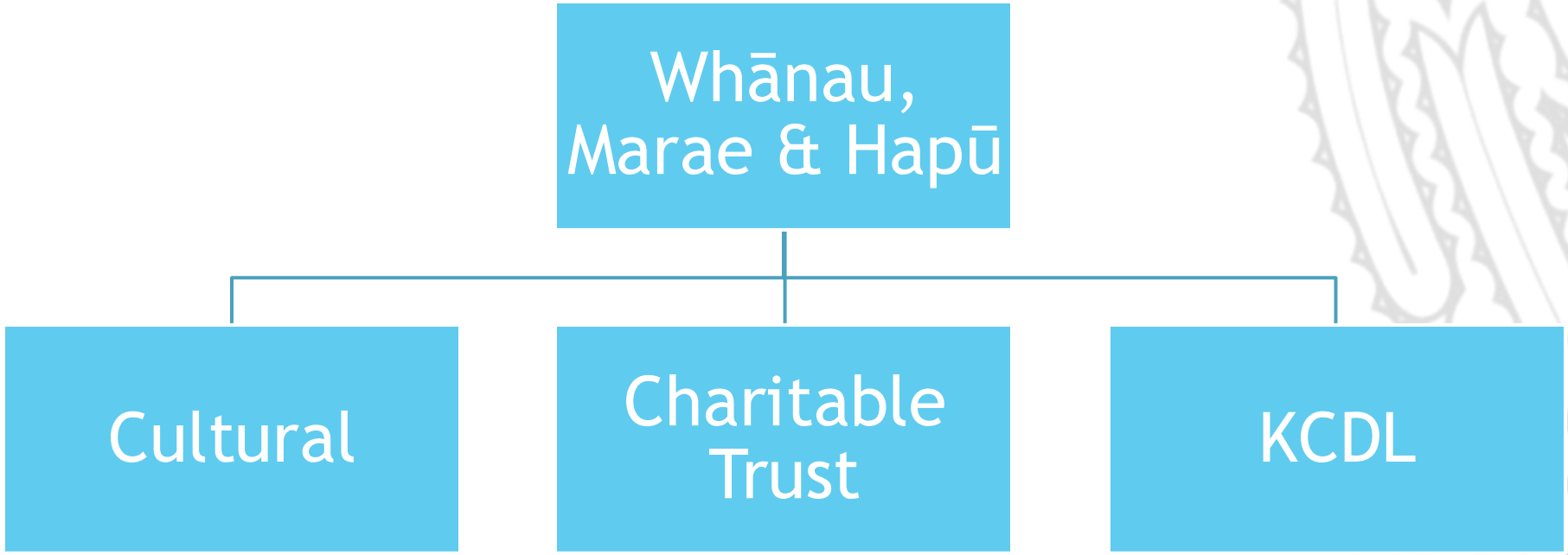
Consolidated accounts for all three entities and one group over each of the years 2023 and 2024.

POU TUATAHI: WHĀNAU, MARAE, HAPŪ

NGĀ MAUNGA WHAKAHII O KAIPARA

Strategic Priority

Pou Tuatahi: Whānau, Marae & Hapū oversees the work of the subsidiary boards to ensure our whānau, marae, and hapū are empowered to lead their own development and thrive culturally, socially, and economically.



POUTUARUA: REPRESENTATION

NGĀ MAUNGA WHAKAHII O KAIPARA

Te Poari o Kaipātiki ki Kaipara Update

Stage 3: Development of further path network, ecological restoration, opportunities for nature play and to utilise ecologically sensitive design solutions for the management of water across the reserve.

Current Stage Inputs: Support via environmental engineering and ecological investigations to

1. confirm the feasibility of the design intent, and to,
2. outline any relevant constraints and opportunities to inform the design.

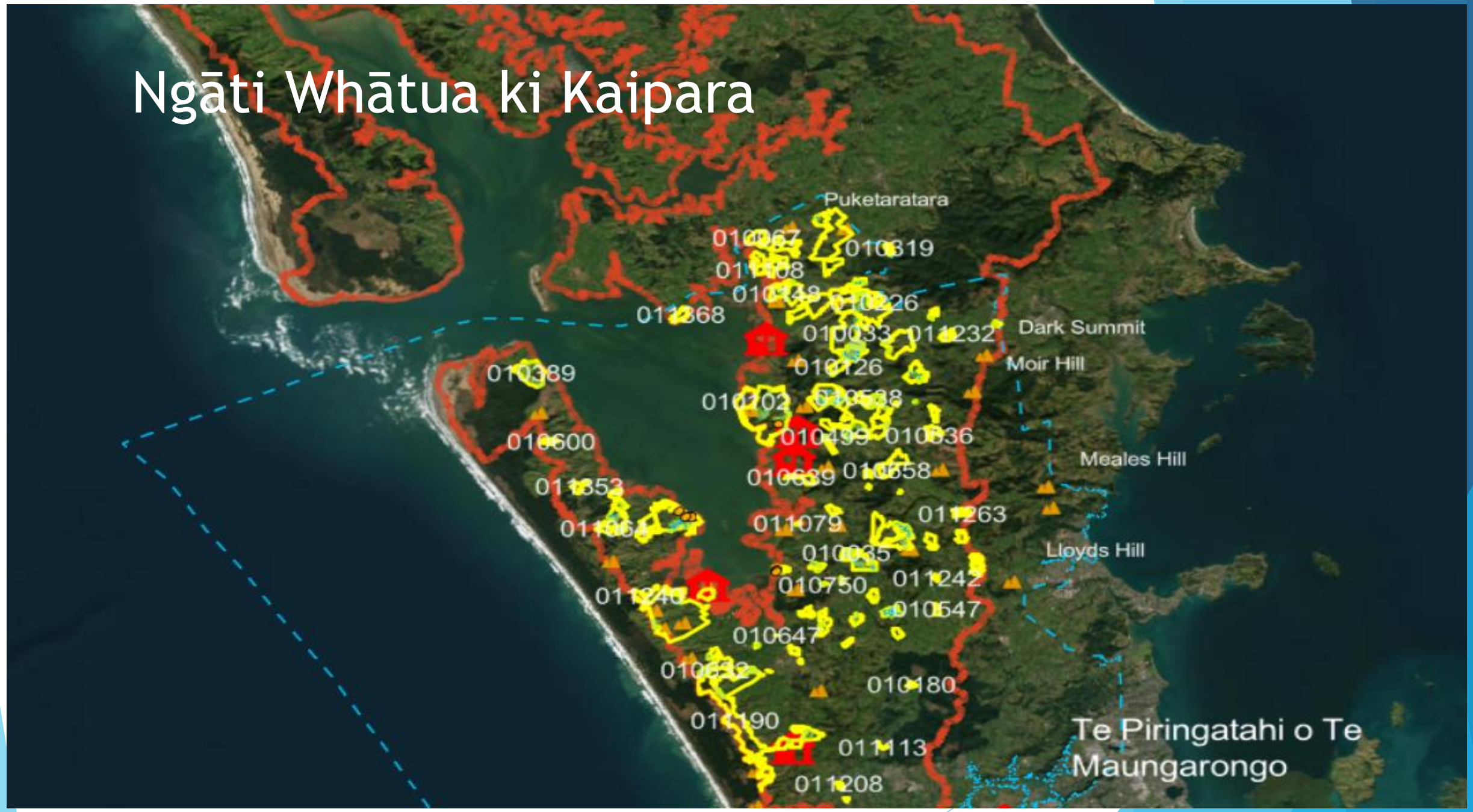
Ngā Maunga Whakahii o Kaipara Update
Kaipara Moana Remediation

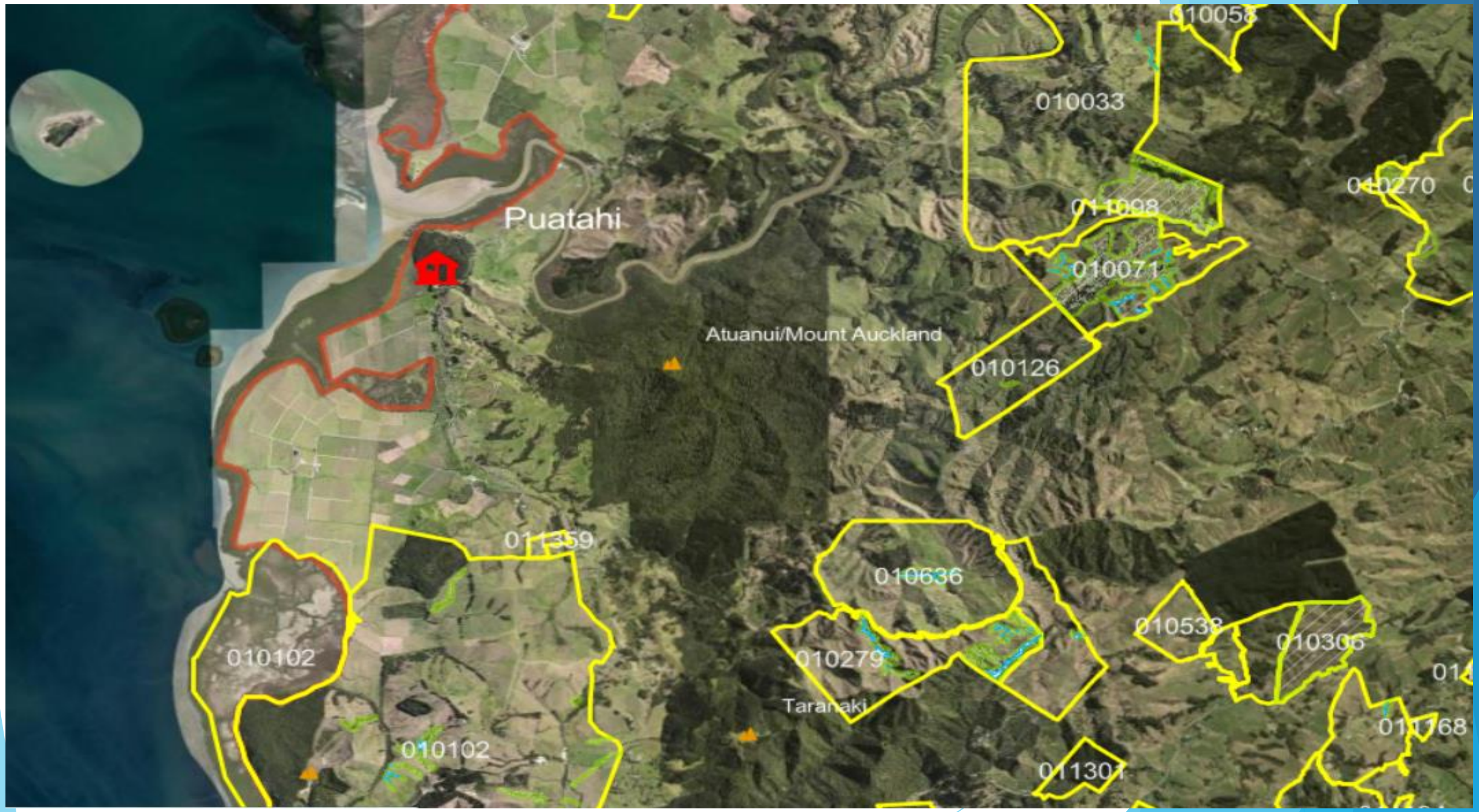
KMR Vision:

The mauri of Kaipara Harbour is restored and protected and it's significance for Kaipara Uri and all New Zealanders is recognised.

Mission:
KMR invests in projects and people to halve sediment flows into the Kaipara Moana.

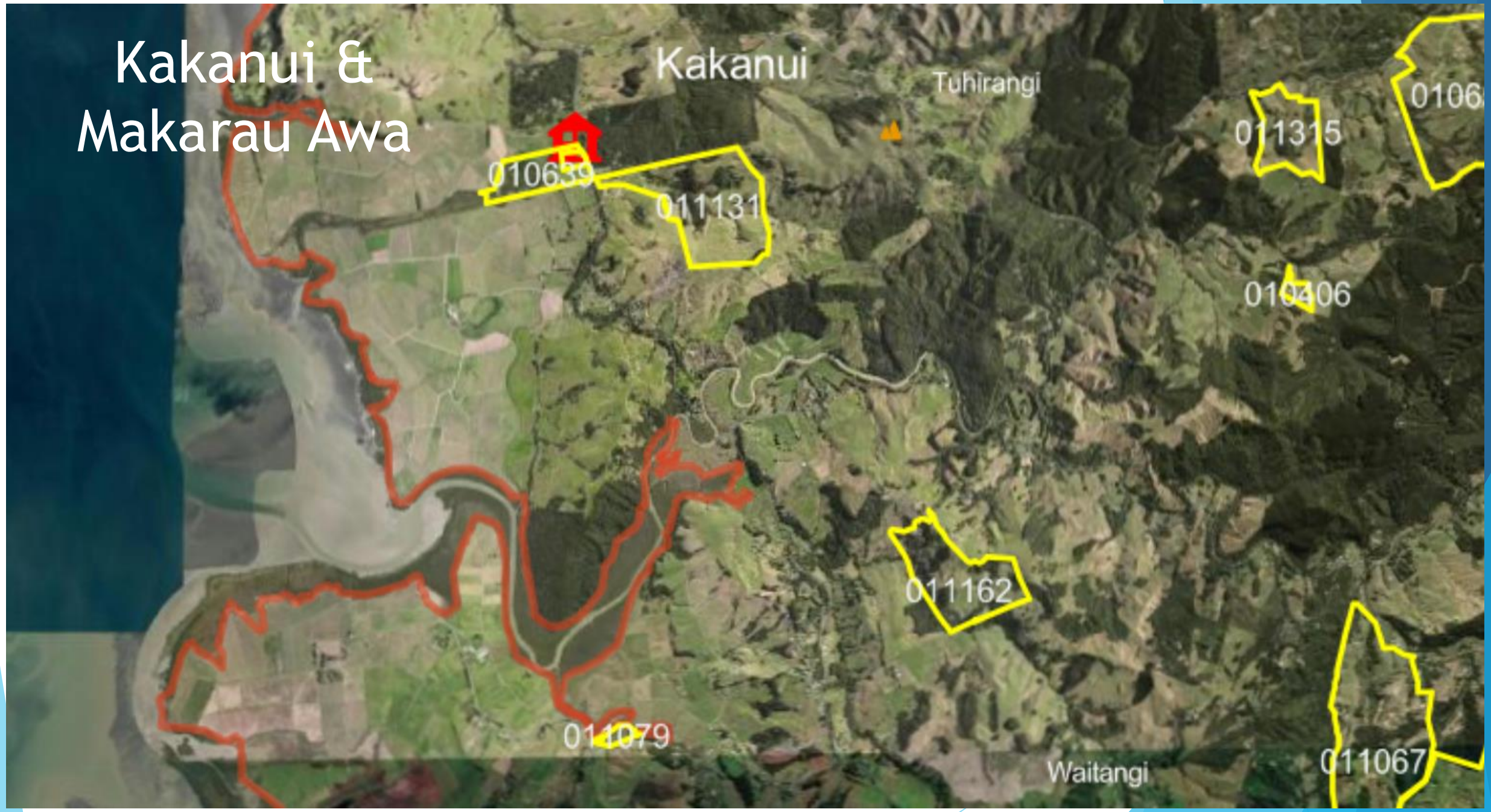
Ngāti Whātua ki Kaipara




010058
010033
010270
011098
010071
Puatahi
Atuanui/Mount Auckland
010126
011359
010636
010538
010306
010102
010279
Taranaki
011768
010102
011301

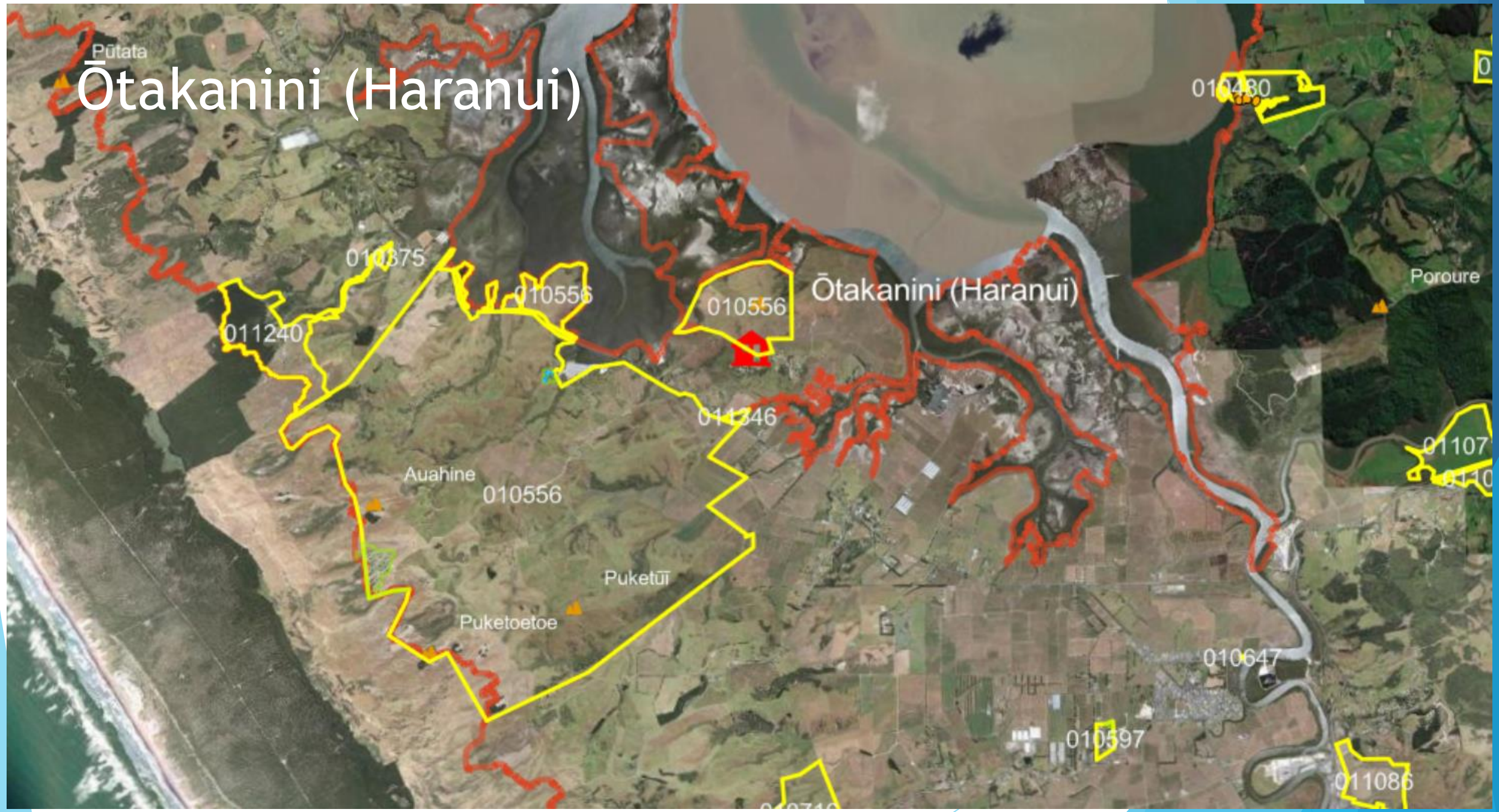
Araparera Awa

Kakanui & Makarau Awa



Reweti

Ōtakanini (Haranui)



Kōrero Tuku Iho Project

The project aims to empower Kaipara Uri, iwi/hapū, marae and local communities to contribute meaningfully to the restoration of the Kaipara Moana through the sharing of **stories, memories, histories, values, relationships with the natural world, and culturally and locally significant sites** within the catchment.

Pouto Peninsula

- This year, a **first** case study, on the Poutō Peninsula was progressed.
- Project centered on the dune lakes and their role in food production and gathering of kai
- Inspiration for local hapū and the community to take action to reduce sediment flows from the land into the near-by harbour and lakes

Who wants to consider doing a Kōrero Tuku Iho Project?

If you, your hapū or marae want to know more about the KMR "Kōrero Tuku Iho Project"contact:

Shona Oliver

Tracy Davis

Debra Brewer

Mana Whenua Forum Update

- Established New Breakaway Group
  Ngā Pou o te Whenua
- Membership
  Ngā Maunga Whakahii o Kaipara
  Ngāti Whātua Orākei (Central Auckland)
  Te Uri o Hau
  Te Rūnanga o Ngāti Whātua
  Te Kawerau a Maki (West Auckland)
  Ngāti Manuhiri (North Eastern)
- Area of interest will be Central Auckland through the north, including the north western and north eastern corridor

WAI303 Update

- Negotiators Tracy Davis and Te Kurataiaho Kapea
- Verbal update to be provided by Tracy.

POU TUATORU: SUSTAIN

NGĀ MAUNGA WHAKAHII O KAIPARA

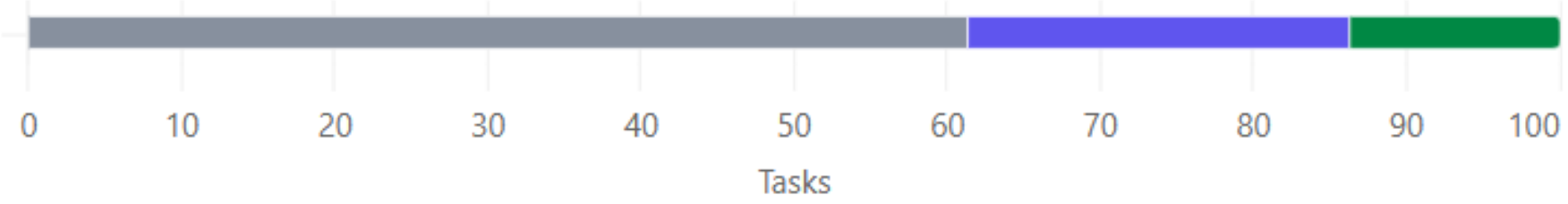
10 Year Report and Review Update

- Various initiatives are underway to enhance governance, group wide improvements and the cultural reclamation of Ngāti Whatua o Kaipara that have arisen from the 10year review and recommendations.
- Key projects include developing a strategic plan, revitalizing the charitable entity, and reviewing the Trust Deed.
- These efforts aim to strengthen the organisation's governance framework, cultural identity, and opportunities for whānau.

Overview

To Do	In Progress	Completed
59	24 tasks	13 tasks

Workload by Status



The Highest Priority

Group Improvements

IN PROGRESS 3 ··· + Add Task

Name	
Statement of Intent developed	2 · annette lees · boardworks - ... · +2
One Group Kotahitanga Policy	annette lees · boardworks - ... · +2
Letter of Expectations developed	2 · annette lees · boardworks - ... · +2
+ Add Task	

TO DO 1 ··· + Add Task

Name	
Review of Group wide financial and treasury functions	boardworks - ... · kcdl - rhys · +1

Governance Improvements

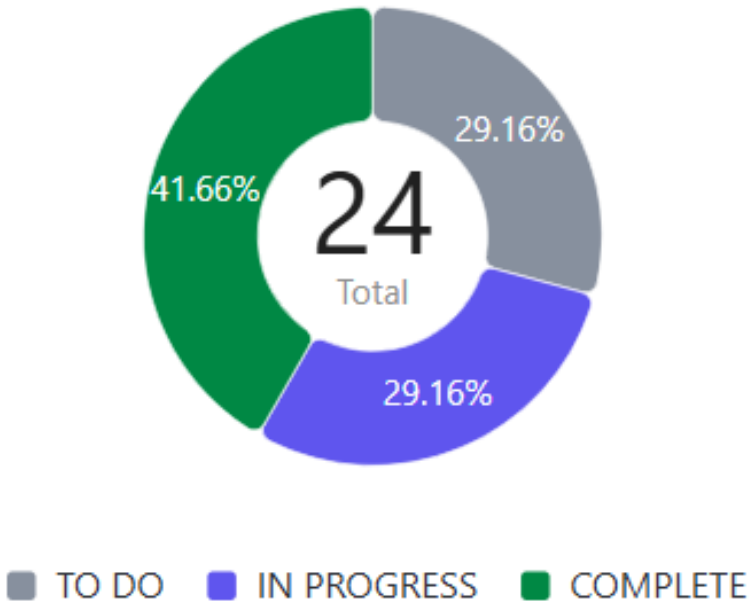
IN PROGRESS 1 ··· + Add Task

Name
2. Resolve the Formal Matters

Engagement & Communication

IN PROGRESS 1 ··· + Add Task

Name	
2d. Engage the Strategy to Iwi, Hapu Whanau	2

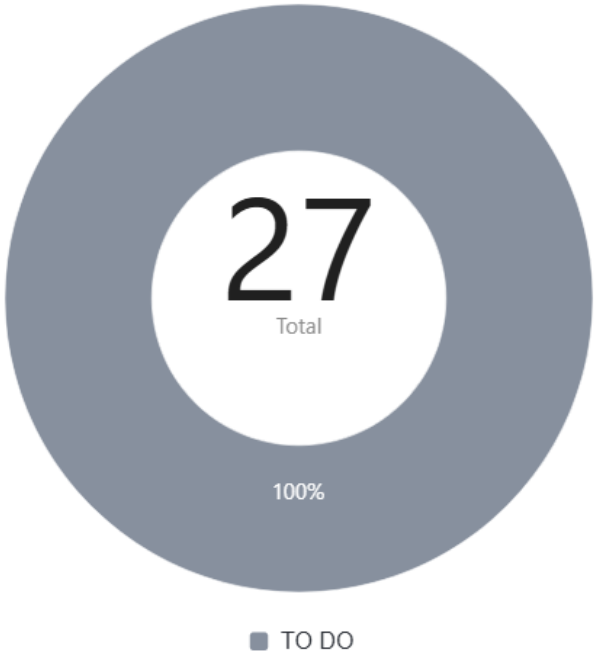


Governance Improvements

On Track 11 ··· + Add Task

Name	Assignee	Due date	Priority	Status
2a. Develop a robust 50-year Strategy annette lees	AC		High	COMPLETE
2b. Develop a Clear 5yr Strategic Plan annette lees	AC		Urgent	COMPLETE
2c. Develop a greater purpose for the Development Trust annette lees	AC		High	COMPLETE
7. Revisits the key strategic priorities and projects of the 2012- 201... annette lees	AC		High	COMPLETE
1. Address the Raru & Hara 1	AC	1/3/26	High	IN PROGRESS
2. Resolve the Formal Matters 5	AC	12 Sep	Urgent	IN PROGRESS
3. Improved comprehensive planning across the group 1 boardworks - ...	AC	31 Oct	High	IN PROGRESS
4. Ongoing Governance Capability & Upskilling boardworks - ...	AC	31 Oct	High	IN PROGRESS
5. Governance Policies & Frameworks to guide the Board 5 boardworks - ...	AC	31 Oct	Norm...	IN PROGRESS
3b. Group Distribution Policy 1 boardworks - ...	AC	31 Oct	High	TO DO
6. Board creates Portfolios & allocated leads boardworks - ...	AC	31 Oct	Norm...	TO DO

Governance Improvements



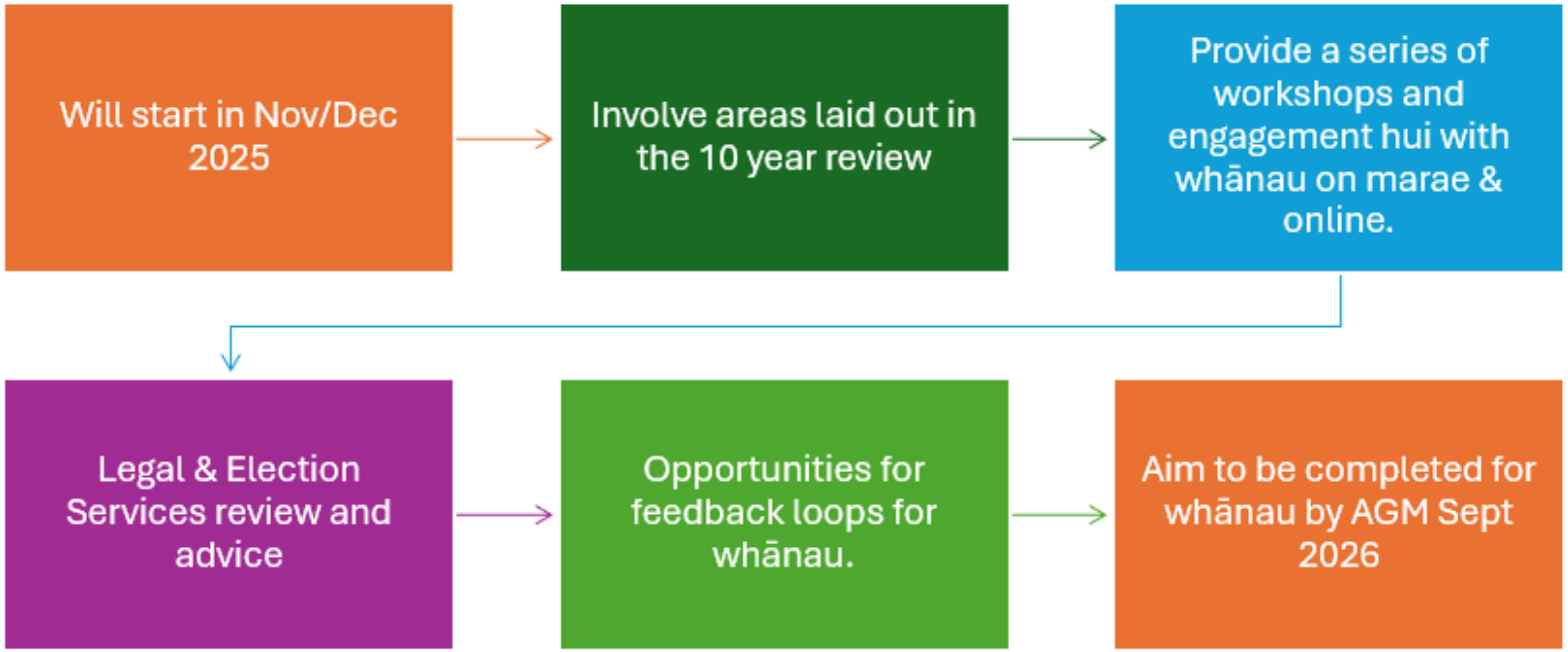
Trust Deed Review

Why Review the Trust Deed?

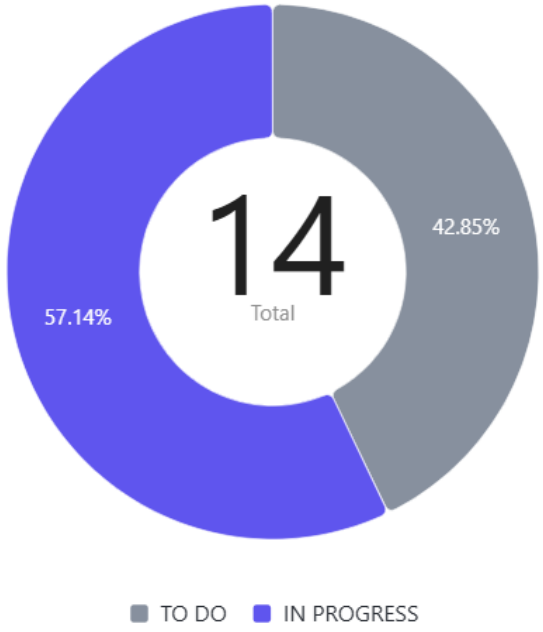
OUTDATED PARTS

NEED LEGAL COMPLIANCE

AREAS WHICH PREVENT US FROM GROWING & ADAPTING SAFELY



Review Process



Group Improvements

FAR Committee established pou 3: sustain	AC	4 Sep	High
+ Add Task			

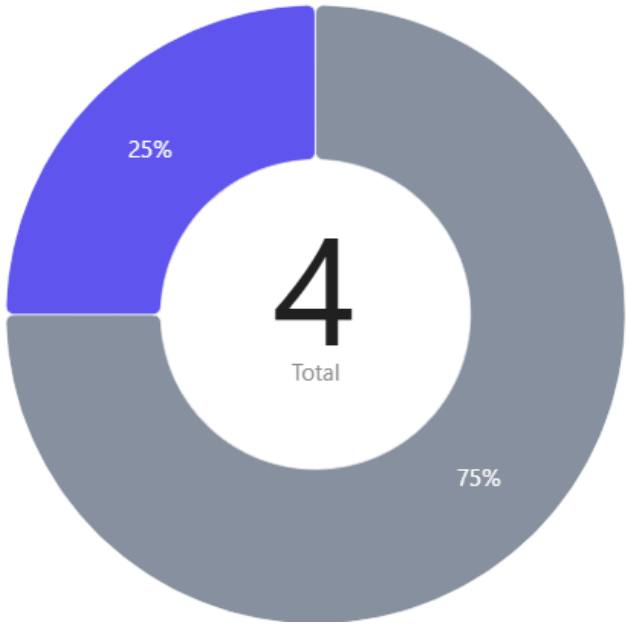
IN PROGRESS 6 ··· + Add Task

Name	Assignee	Due date	Priority
Statement of Intent developed 2 annette lees boardworks - ... +2	AC	30 Sep	Urgent
One Group Kotahitanga Policy annette lees boardworks - ... +2	AC	30 Sep	Urgent
Letter of Expectations developed 2 annette lees boardworks - ... +2	AC	30 Sep	Urgent
Review of Group wide financial and treasury functions boardworks - ... kcdl - rhys +1	AC	28 Sep	Urgent
Group wide policies developed 3 pou 1: whānau... pou 3: sustain	AC	1/2/26	High
Risk Reporting Framework annual planning boardworks - ...	AC	30 Sep	Normal
+ Add Task			

TO DO 3 ··· + Add Task

Name	Assignee	Due date	Priority
Strengthening the relationships and interconnectivity across the group pou 3: sustain	AC	3/3/26	Normal
Group wide engagement schedule is established annual planning comms & eng... +2	AC	2 Nov	Normal

Group Improvements



Whiti Ora/Social/Cultural Entity

Due date	Priority
31 Oct	High

Due date	Priority
1/2/26	Normal
1/2/26	Normal
1/2/26	Normal

IN PROGRESS 1 ··· + Add Task

Name

Review form and function of Whiti Ora o Kaipara Charitable Trust annette lees boardworks - ... +3

+ Add Task

TO DO 3 ··· + Add Task

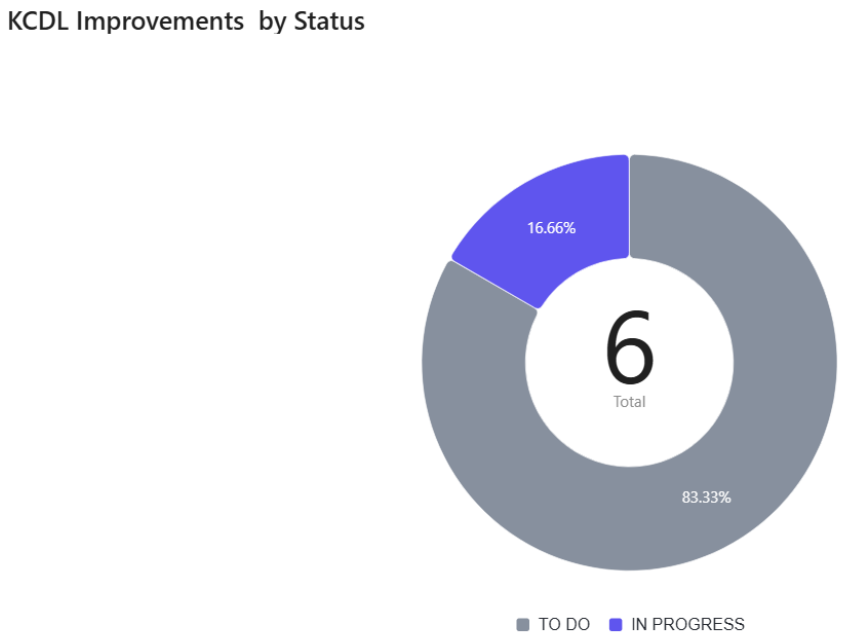
Name

Develop an outcomes/impact reporting framework annette lees annual planning +4

Develop Impact Reporting & Dashboard annette lees annual planning +2

Whai Mahi - Pathways to Employment Strategy annette lees annual planning +4

Social/Cultural Charitable Entity



KCDL Improvements

KCDL Improvements

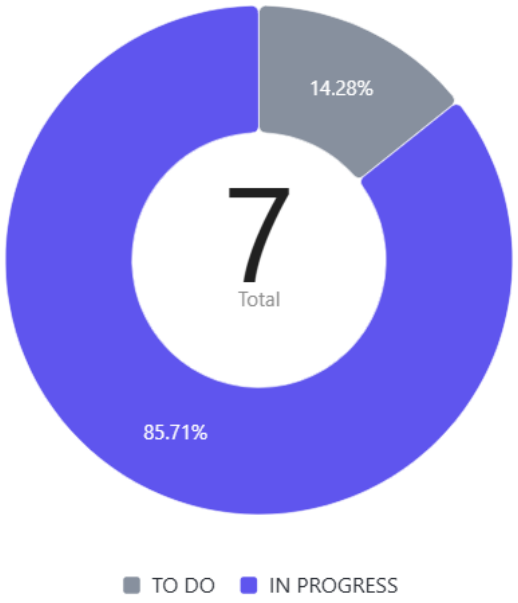
Letters of Intent & Engagement in progress

IN PROGRESS 1 ··· + Add Task

Name	Due date	Priority
Non-Commercial Operations — annette lees, boardworks - ... +1	30 Sep	High
+ Add Task		

TO DO 5 ··· + Add Task

Name	Due date	Priority
KCDL Constitution Review & Adoption of... — boardworks - ..., kcdl - rhys +3	31/3/26	Normal
Full Review & Tidy Up of the KCDL Constitution — kcdl - rhys, legal advice +1	31/3/26	Normal
Values Embedding — annette lees, boardworks - ... +2	10 Oct	Normal
(not recommended) CEO name change to GM — boardworks - ..., kcdl - rhys +1	31 Oct	Normal
Comms Plan and a schedule of delegations between ... — boardworks - ..., comms & eng... +1	30 Sep	Normal



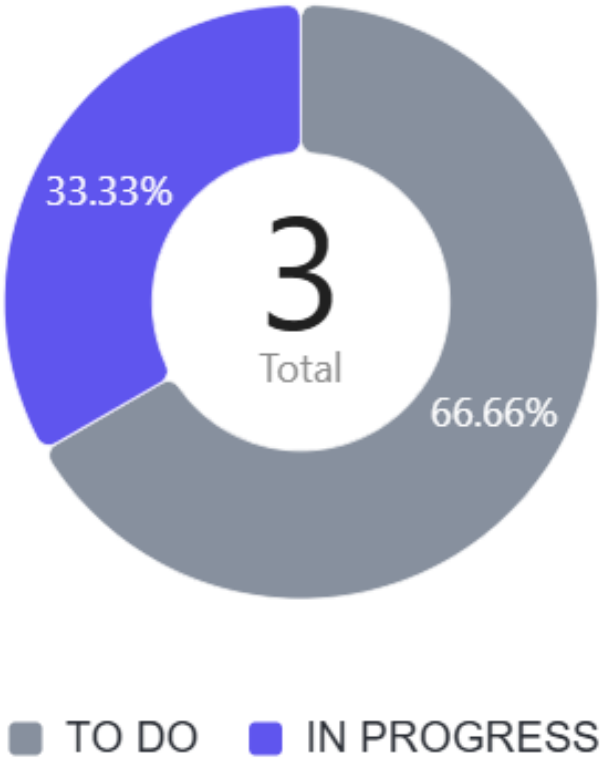
Engagement & Communication Recommendations

Engagement & Communication Recommendations

Name	Assignee	Start date	Due date	Priority	Status
Comms Plan and a schedule of delegations between DT & KCDL boardworks - paul · comms & engagement · +1	AC	Mon	31 Dec	Norm...	IN PROGRESS
2d. Engage the Strategy to Iwi, Hapu Whanau 2 comms & engagement · pou 1: whānau/marae/hapu	AC	6 Aug	4/4/26	High	IN PROGRESS
First engagement completed in May	AC			High	TO DO
Next quarterly hui due	AC		Sun	High	IN PROGRESS
Enhance communication and engagement between the Development Trust and whānau 2 comms & engagement · pou 1: whānau/marae/hapu	AC	1 Aug	4/4/26	High	IN PROGRESS
quarterly whānau hui	AC		Sun	High	IN PROGRESS
bi-monthly consolidated pānui comms & engagement · pou 1: whānau/marae/hapu	AC	11 Jul		High	IN PROGRESS

Annual Planning

Letters of Intent & Engagement



Whāia te Kotahitanga Recommendations

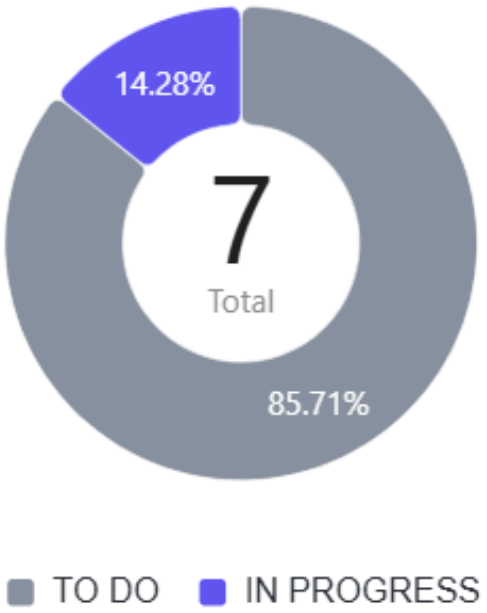
Whaia te Kotahitanga Recommendations

IN PROGRESS 1 ··· + Add Task

Name	Due date	Priority
Annual AGMS are rotated annual planning		Normal
+ Add Task		

TO DO 2 ··· + Add Task

Name	Due date	Priority
One Group - Kotahitanga policy - in action policy	30 Sep	Normal
Bi-Annual Major Hui a Iwi Event annual planning	23/10/26	High



Enhancing Ngāti Whatua o Kaipara

IN PROGRESS 1 ··· + Add Task

Name	Assignee	Due date	Priority
Resourcing of Te Taiao Unit annual planning	AC	31/3/26	Normal
+ Add Task			

TO DO 6 ··· + Add Task

Name	Assignee	Due date	Priority
Mana ki te whenua strategy annette lees annual planning +2	AC	1/3/26	Normal
Allocated Resources for Cultural Programming annual planning	AC	1/3/26	Normal
Annual Whanau hikoi a rohe visiting cultural sites of sig... annual planning pou 1: whānau...	AC	1/3/26	Normal
12 Pou Whenua annual planning	AC	1/4/26	Normal
Mātauranga Māori and Language Revitalisation Strategy annual planning	AC	1/3/26	Normal
Establishment of a Kōhanga Reo annual planning	AC	31/3/26	Normal

Enhancing Ngāti Whatua o Kaipara

Annual Planning

Due date	Priority
1/3/26	Normal
1/3/26	Low

TO DO 2 ··· + Add Task

Name
Affordable housing programme for whānau annual planning
Enable papakainga opportunities annual planning

Housing Recommendations

Priorities for this Quarter

AUDITED ACCOUNTS ASAP

GET GOVERNANCE PROCESSES IN PLACE INCLUDING REFRESHED POLICY SUITE WITH SCHEDULED REVIEWS IN PLACE

STAND UP CHARITABLE ENTITY TO RECEIVE GRANTS TO UPLIFT MARAE/CULTURAL/EDUCATION/ TE TAIAO ENGAGEMENT

ALLOCATE SELECTED RECOMMENDATIONS INTO ANNUAL PLANNING LED BY CEO/S OF THE ENTITIES IN COLLABORATION WITH GOVERNANCE WHICH INCLUDES THE 10 YEAR REVIEW RECOMMENDATIONS.

PĀTAI: QUESTIONS

NGĀ MAUNGA WHAKAHII O
KAIPARA

HAUKĀINGA KŌRERO

NGĀ MAUNGA WHAKAHII O
KAIPARA

NGĀ MAUNGA WHAKAHII O

KAIPARA

UPDATE HUI

Reweti Marae 31 August 2025